

Ref: CCL/BSE/2025-2026/35**Date: November 06, 2025**

To,
Listing Department,
BSE Limited
P.J. Towers,
Dalal Street
Mumbai-400001

Scrip Code: 543928

Dear Sir / Madam,

Sub: Investor Presentation on Un-audited Standalone and Consolidated Financial Results for the Half year ended September 30, 2025 as per Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015

Pursuant to Regulation 30 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations, 2015, please find attached herewith Investor Presentation on Un-audited Standalone and Consolidated Financial Results of the Company for the Half year ended September 30, 2025.

The above information will also be made available on the website of the Company: www.cosmiccrf.com

You are requested to take the above information on record.

Thanking You,
Yours faithfully,
For Cosmic CRF Limited



Trupti Upadhyay
Company Secretary & Compliance Officer

COSMIC CRF LIMITED



INVESTOR PRESENTATION
H1FY26



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01

PERFORMANCE HIGHLIGHTS



MESSAGE FROM THE CHAIRMAN & MD



Dear Shareholders and Cosmic Family,

It is a privilege to address you. Your trust and support remain the foundation of our progress as we deliver enduring value to all stakeholders through innovation, integrity, and sustainable growth.

We have delivered on our commitments with rigor and precision in spite of challenging business environment. Monsoon and weather conditions temporarily impacted site execution; however, infrastructure orders have been proactively rescheduled to align with optimal conditions, ensuring quality and timely delivery, a testament to the team's dedication and execution excellence

The spring facility is in the final stages of securing RDSO licensing, with approval expected imminently in line with internal timelines.

Debt funding is now strategically positioned, strengthening our balance sheet. Cash flow from operations has improved dramatically — from a negative ₹89.16 crore to a near-breakeven position at negative ₹2.36 crore — reflecting disciplined working capital management

Asset valuation has increased significantly, underpinned by capacity expansion and market recognition of our quality standards. Volume growth has doubled, in line with guidance shared in prior investor concalls, validating our execution capabilities

The promoter group has demonstrated unwavering commitment and foresight, personally steering key strategic initiatives. From securing critical approvals to accelerating capacity ramp-up, their hands-on leadership has been instrumental in navigating market challenges and positioning Cosmic CRF for scalable growth.

Key acquisitions and expansion projects are in advanced stages, with NCLAT approval and final RDSO certification pending — statutory requirements are on track for timely fulfillment. We are not just meeting expectations — we are exceeding them.

Thank you for your continued trust and confidence in Cosmic CRF Ltd. Together, we are building a resilient, high-growth enterprise with a promising future.

Aditya Vikram Birla
Chairman & Managing Director
Cosmic CRF Ltd



RESILIENCE THROUGH CHALLENGES



Cosmic CRF Ltd delivered over **100% YoY growth in H1 FY2026**, overcoming supply, commodity, and seasonal challenges through proactive promoter-led execution and doubling dispatch volumes to **47,200 MT**.

Wheel set availability remained limited through the first quarter of FY2025–26, impacting dispatch planning and extending cycle times.

RDSO licensing for the spring facility is slightly delayed, though additional machinery per the revised STR has been installed to expedite progress positioning Cosmic CRF as a fully integrated wagon component supplier.

Supplies were aligned with payment inflows, improving working capital from ₹89.16 Cr to ₹2.36 Cr, while maintaining a lean loan book and strong financial discipline.

Steel prices fell ~15% to ₹55,000/MT, affecting raw material flow and supplier behavior, while the company maintained cost efficiency and quality standards

Extended monsoon and weather conditions impacted project progress, yet the company ensured timely material dispatch.

Promoter - Led Execution Par Excellence:

Doubled dispatches to **47,200 MT**

Entered **new product lines** for diversification.

Maintained **positive cash flow** amid capex and seasonality.

Ensured **on-time delivery** despite site challenges.

Spring facility launch to drive growth and expand into high-margin adjacencies.

H1FY26 – KEY HIGHLIGHTS – (1/6)



H1FY26 Consolidated Performance highlights vs H1FY25



Revenue

80% ▲



EBITDA

73% ▲



PAT

39% ▲

Operational efficiency remains well sustained.

H1FY26 – KEY HIGHLIGHTS – (2/6)



H1FY25

Installed Capacity (Standalone)

36,000

▲ ~53%

Installed Capacity (Standalone)

55,000

H1FY26

H1FY25

Order Book

Rs. 520 Cr

▲ ~18%

Order Book

Rs. 615 Cr

H1FY26

H1FY25

Sales Volume

22,500 MT

▲ ~110%

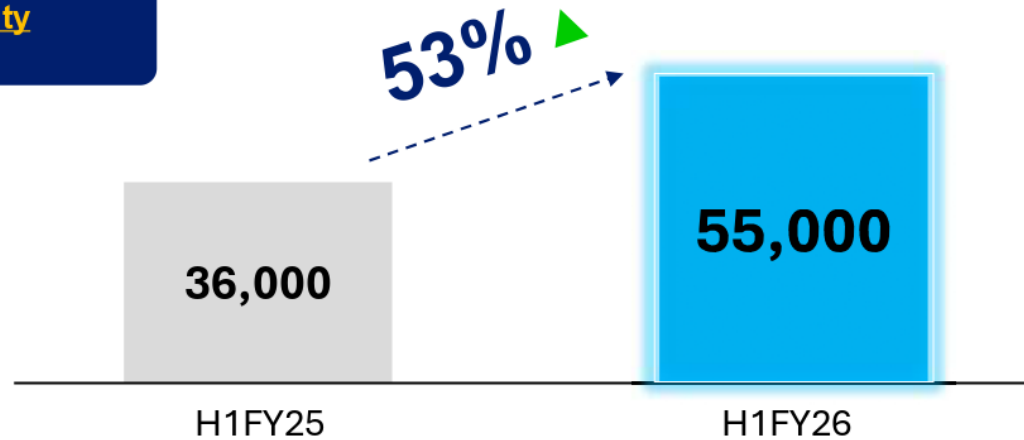
Sales Volume

47,200 MT

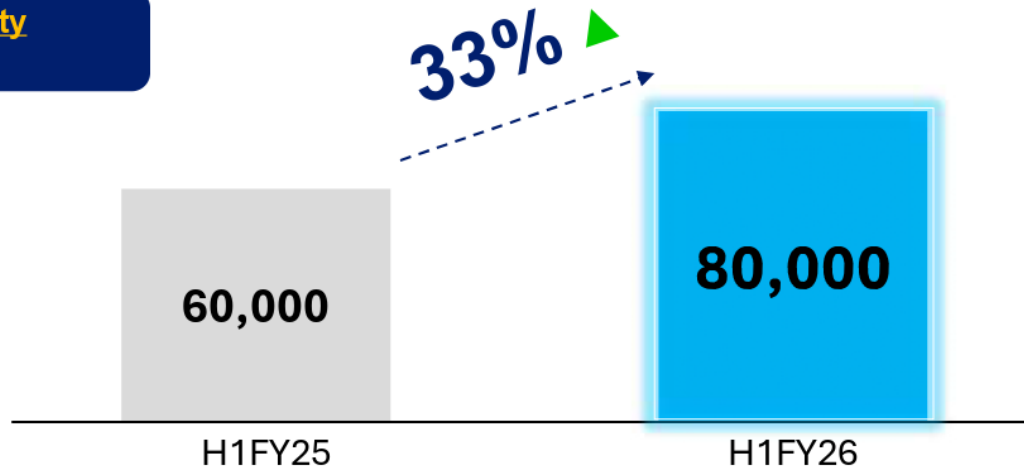
H1FY26

H1FY26 – KEY HIGHLIGHTS – (3/6)

Production Capacity (Standalone)



Production Capacity (NSEPPL)



Upgradation Milestone

The **CRF Section's Singur unit** has recently been upgraded with the addition of 2 new **6,000 sq. ft.** and **11,000 sq. ft sheds**, enhancing its infrastructure and capacity.



NS Engineering Projects Private Limited (Subsidiary)

Capacity reached **80,000 MTPA**, reflecting a significant **33%** increase from 60,000 MT in H1FY26 in line with our guidance

H1FY26 – KEY HIGHLIGHTS – (4/6)

Production Capacity

10,400 MT per annum*

*Includes **3,600 MTPA** for manufacturing Springs & **6,800 MTPA** for manufacturing Forged Components



Cosmic Springs & Engineers Limited (Subsidiary)

Acquisition of Helical and Casnub Springs manufacturing unit, leading to capacity addition of 14400 spring sets per annum

Procurement of land completed in May 2025 for setting up of forged components manufacturing unit to add value to our railways integration & supply to the railway wagon builders

The facility is in the final stages of securing RDSO licensing confirmation, with approval expected by March FY26.



Amzen Transportation

Received confirmation from RP of Amzen transportation Ltd to submit final resolution plan by 27th May 2025

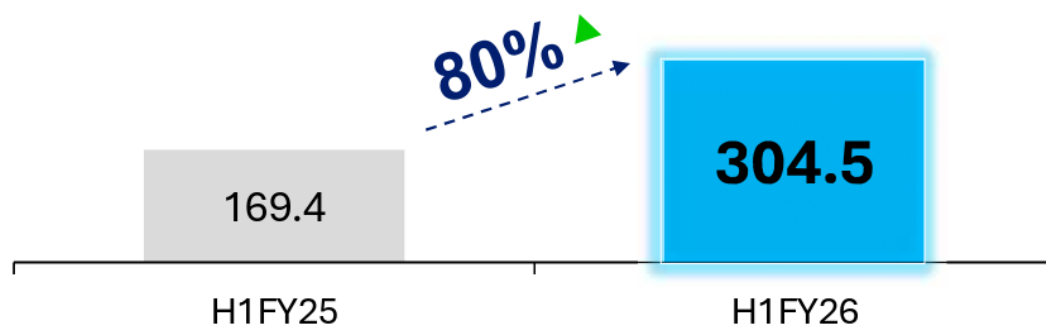
This was challenged and the company is awaiting final hearing of closure of the case in honorable NCLAT.

H1FY26 – KEY HIGHLIGHTS – (5/6)

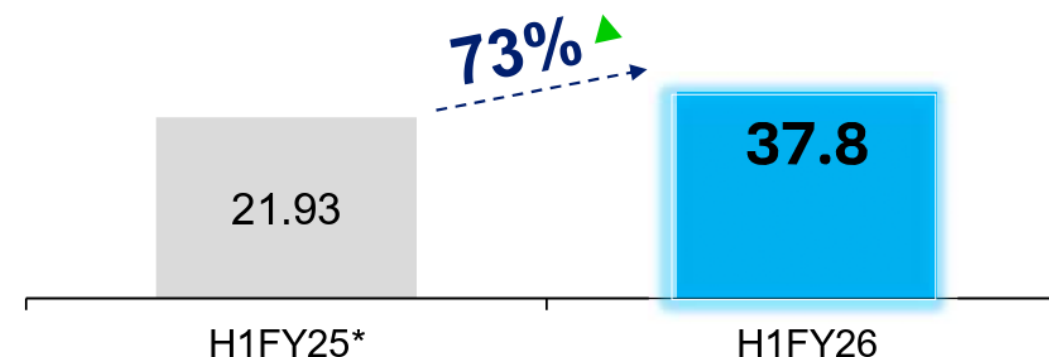


Consolidated

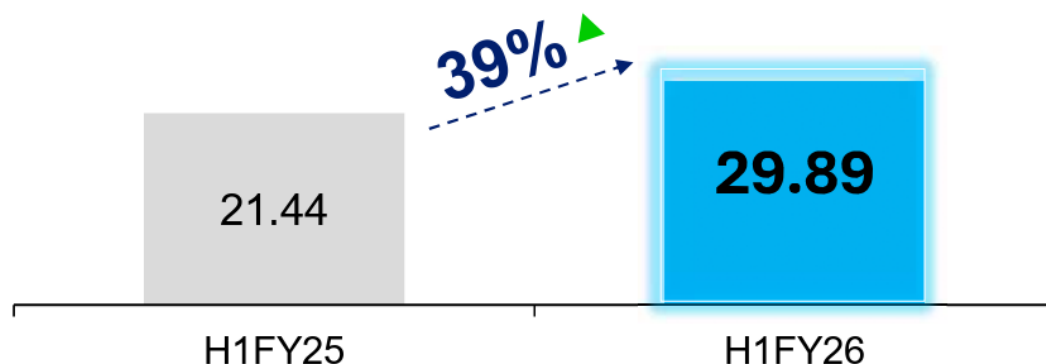
Revenue (Rs. Cr)



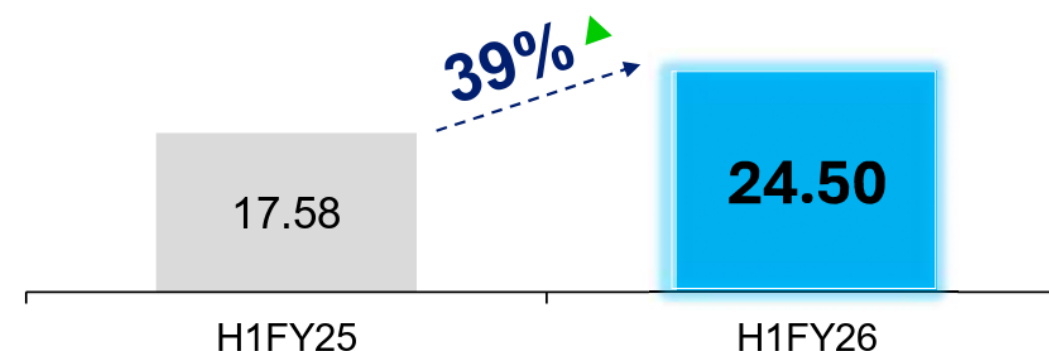
EBITDA (Rs. Cr)



EPS (Rs.)



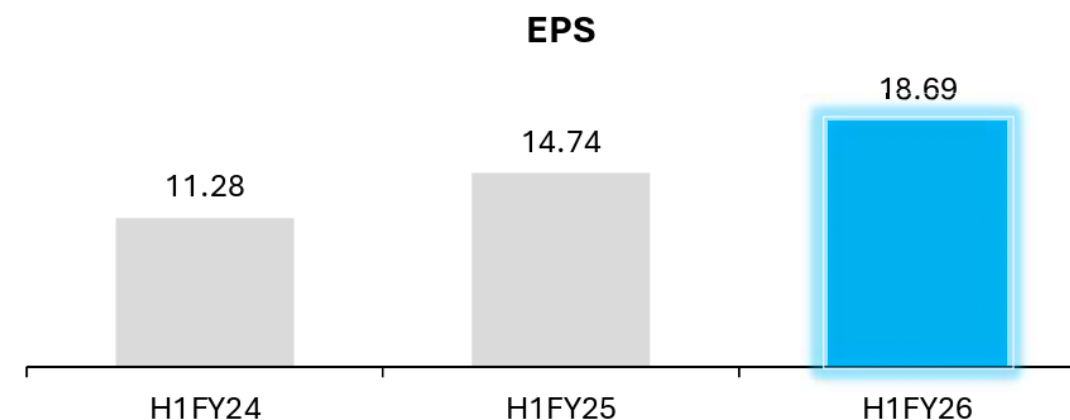
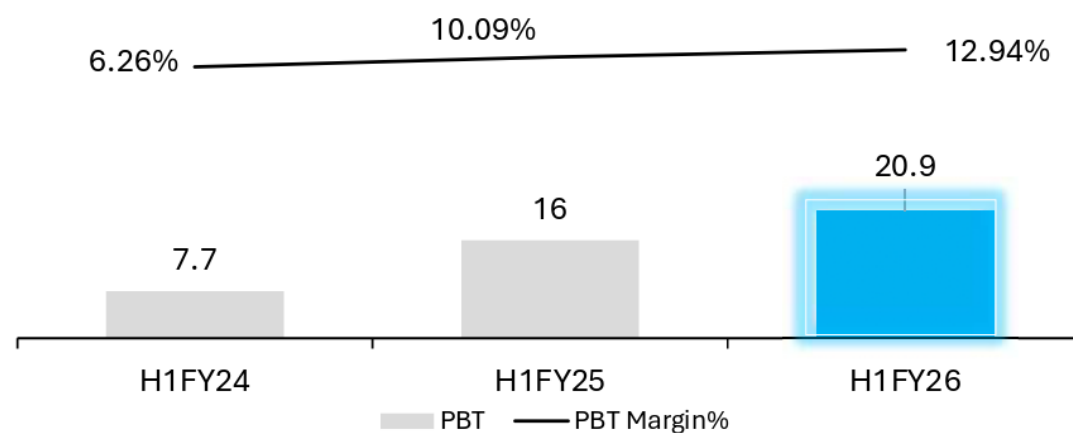
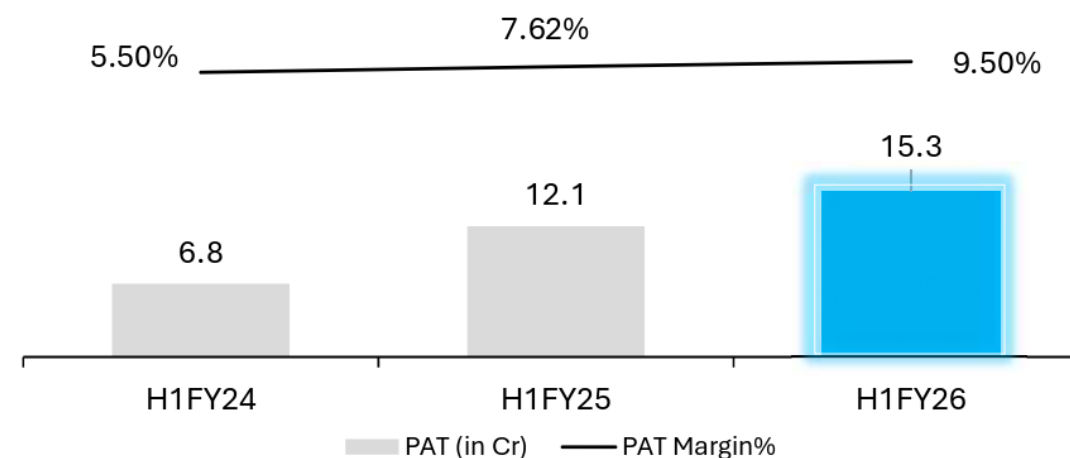
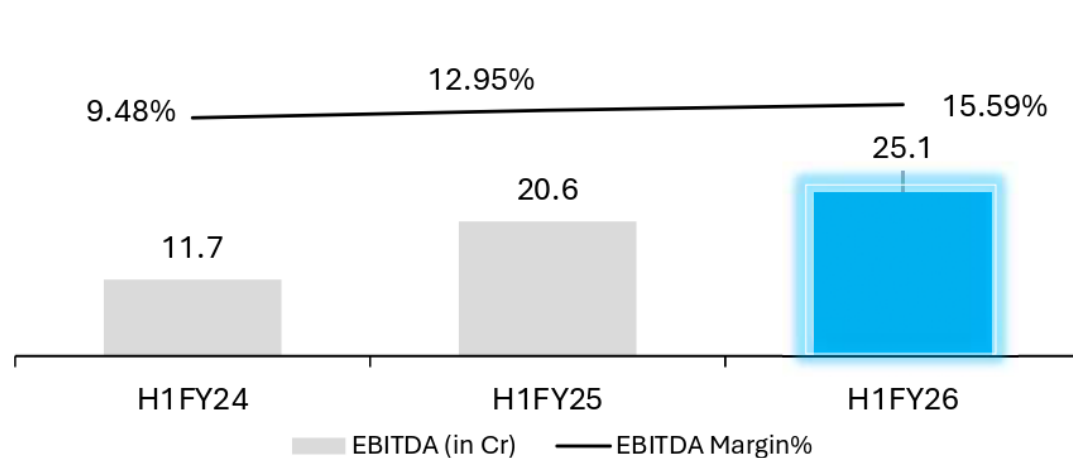
Net Profit (Rs. Cr)



*included an extraordinary profit/exceptional items income of 5.91 cr due to carry forward losses

H1FY26 – KEY HIGHLIGHTS – (6/6)

Standalone



HALF-YEARLY INCOME STATEMENT - (STANDALONE)



Particulars (Rs. in Cr)	H1FY26	H2FY25	H1FY25	YoY%	HoH%
Revenue From Operations	161.2	143.0	158.6	1.6	12.7
Total Expenditure	136.1	128.0	138.1	-1.5	6.3
EBITDA	25.1	15.0	20.6	22.3	67.7
EBITDA Margin (%)	15.6%	10.5%	13.0%	263 bps	511 bps
Other Income	2.6	0.2	0.0	28615.7	1471.8
Depreciation	2.6	2.4	2.0	33.7	10.4
PBIT	25.1	12.8	18.6	34.8	96.3
Interest	4.2	4.0	2.6	62.1	5.3
PBT (after exceptional)	20.9	8.8	16.0	30.4	137.6
Tax	5.5	2.5	3.9	41.5	118.3
Reported PAT	15.3	6.2	12.1	26.8	145.4
PAT Margin (%)	9.5%	4.4%	7.6%	188 bps	514 bps
Reported EPS (Rs.)	18.69	7.58	14.74	26.8	146.6

HALF-YEARLY INCOME STATEMENT - (CONSOLIDATED)



Particulars (Rs. in Cr)	H1FY26	H2FY25	H1FY25	YoY%	HoH%	FY25
Revenue From Operations	304.5	232.2	169.4	79.7	31.1	401.6
Total Expenditure	266.6	209.8	147.5	80.8	27.1	357.3
EBITDA	37.8	22.4	21.9	72.6	68.8	44.4
EBITDA Margin (%)	12.4%	9.7%	12.9%	-52	277	11.0%
Other Income	2.7	0.3	0.0	-	731.5	0.3
Depreciation	4.3	3.9	3.1	39.7	10.5	7.0
PBIT	36.3	18.9	18.9	92.2	92.2	37.7
Interest	5.1	4.0	2.6	97.8	28.4	6.6
PBT (excl exceptional)	31.2	14.9	16.3	91.3	109.3	31.2
Exceptional Items*	-	-	5.9			5.9
PBT (after exceptional)	31.2	14.9	22.2	40.3	109.3	37.1
Tax	6.7	3.4	4.6	43.7	93.7	8.1
Reported PAT	24.5	11.5	17.6	39.4	114.0	29.0
PAT Margin (%)	8.0%	4.9%	10.4%	-233	312	7.2
Reported EPS (Rs.)	29.89	13.71	21.44	39.4	118.0	35.15

02

WAY FORWARD

EXISTING BUSINESS INTERESTS



2023-24

2024-25

2025-26

● CRF Sections for Wagons

● CRF Sections for Wagons

● Sheet Piles

● End Body & Side Body of the Wagon

● Railway Components

● Fabricated Steel Items

● Angles / Channels from cold rolling

● CRF Sections for Wagons

● Sheet Piles

● End Body & Side Body of the Wagon

● Railway Components

● Fabricated Steel Items

● Angles / Channels from cold rolling

● Tested Crash Barrier

● Lighting Poles

● Flag Poles

● High Masts

● Galvanized Products

■ Earlier Product

■ New Product

NEW BUSINESS INTERESTS



Aiming to become an Integrated Wagon Manufacturer



- Manufacturing of Coach bodies
- Wide Range of wagons and its parts
- Manufacture Specialized wagons to transport specialized products

Heavy Fabrication Structure such as Fabricated Bridges for Dedicated Freight Corridor



- Heavy Fabrication Divisions
- Road Over Bridges
- Largest Bridge maker for DFC in terms of Capacity

Spring Component Manufacturing Unit



- Installed Capacity – 3,600 MT per Annum
- Focused on Helical & Casnub Springs for railway applications
- With Capex of about 25 Cr (Backed by internal accruals & term loans from bank)

Forged Component Manufacturing Unit



- Installed Capacity – 6,800 MT Per Annum
- Advanced manufacturing for forged components used in wagons
- With Capex of about 45 Cr (Backed by internal accruals and term loans from bank)



WAY FORWARD



The group plans to acquire another **Liquid Metal asset** to leverage its large steel requirements.

Order book > 615 Cr

The diversified order book will ensure that the company caters to both the growing sectors – Railways & Infra

Continues to achieve sustained growth, with an estimated volume potential of around

- **55,000 MTPA** from the Standalone operations
- **1,00,000 MTPA** from NSEPPL
- **15,000 MTPA** from CSEL

reflecting a strong multi-entity growth trajectory.

Aiming to Double Sales Volume in FY26

Key Drivers For Future Growth

- 1 Continue to grow scale of operations
- 2 Drive efficiency in capacity utilization
- 3 Adopt latest technologies
- 4 Diversify Product offering
- 5 Plans to acquire another Liquid Metal asset to leverage large steel requirements of the company
- 6 Developing a strong presence across the country and lay a strong emphasis on sustainability aspects
- 7 The diversified order book will ensure that the company caters to both the growing sectors – Railways & Infrastructure
- 8 The company continues to emphasize on operational excellence, product innovation, and long-term value creation for all stakeholders.

03

ABOUT US

ABOUT US



Incorporated in **2021**

Qualified and **RDSO Approved** Vendor

Upgraded Credit Rating to **BBB Stable**

In-house **Research & Development** Division

Quality management system of **ISO 9001:2015**

Achieved **108.64%** Volume Growth YOY basis

Received '**Best Performing Company in the SME Sector**' award from **BSE** in **2024**

All time high volume, top line and bottom line numbers achieved in September 2025



Leading manufacturer of Cold Rolled Form (CRF), **Sheet Piles, and Railway Components** for railway wagon manufacturing, including **Indian Railways**. Offers **Customized Engineering** Solutions. Wide Applications in Irrigation, **Building, Automotive, Railway Wagons, and Other Industries**. Manufacturing Plants in **Singur, Howrah & Jangalpur West Bengal** with **145,400 MTPA Capacity**. **R&D Division tailors trials for Wagon** Types and Infrastructure. **ISO 9001:2008 Certified** along with various other compliance certification on a global level. Certified by **Cotecna Inspection India Pvt. Ltd. For ISO 9001:2015** Quality Management Compliance

MANUFACTURING FACILITIES



- Ability to manufacture **550** types of Cold Roll Formed Sections
- Products are designed to withstand extreme operating conditions & provide **excellent performance and durability**
- Facilities to carry out all necessary trials to develop products for various **wagon types** and **infrastructure needs**
- Owned **Spring Manufacturing unit** and **Forging Unit**



Total Installed Capacity of
1,45,400 MTPA

Cosmic CRF's
Manufacturing Unit
at Singur, West Bengal

55,000
MTPA

NSEPPL's
Manufacturing Units
at Howrah, West Bengal

80,000
MTPA

CSEL's Manufacturing
Units at Jangalpur,
West Bengal

10,400
MTPA

Installed Capacity

OUR JOURNEY



Incorporated as
Cosmic CRF Limited
in December

2021

Commenced business
operations by
**executing a business
transfer agreement
with Cosmic Ferro
Alloys Ltd in January**

Installed capacity
**increased from
12,000 MT to 18,000
MT**

ISO 9001 :2015
certification received
for quality
compliance

2022

Registered Vendor of
Research Design & Standard
Organization (RDSO, under
India's Ministry of Railways)

Listed on **BSE SME** on 30th
June 2023

2023

Acquired N S Engineering Projects
Private Limited

Received **RDSO approval** for
Rehabilitation and Manufacturing cum
Supply of end wall, side wall
arrangement, door and other
components of BOXN & BOXNR
Wagons and Conversion from BOXN
to BOXNRM Wagons

Installed capacity has increased from
**18,000 MT to 24,000 MT and further
to 45,000 MT**

Prototypes for Vande Bharat and all
other new wagons like **BOSM and
BCFC** are under development

2024

Entered into a **BTA** with
Cosmic Springs & Engineers
Ltd. to enhance **spring
manufacturing capabilities**.

Land has been purchased for the
Forging unit .
**Necessary government
approval has been applied for
Construction work has started**

2025

RESEARCH & DEVELOPMENT



Developing new products for prototype wagons including a CRF Section for covered fly-cement wagons and high-sided wagons with air brakes, designed for faster operation in dedicated freight corridors



Facilities to carry out all necessary trials to develop products for various wagon types and infrastructure needs



Conducting In-house lab tests to Innovate and customize products for desired quality and regulatory compliance



Developing and using in-house technologies to ensure products meet customer needs and performance standards



Based on in-house R&D advancements, the company is moving forward with the development of a forging plant to strengthen its manufacturing capabilities.



04

BUSINESS OVERVIEW

STRATEGY & BUSINESS INSIGHTS



NSEPL enhancement of production capacity aimed at increasing revenue and improving PAT margin.



Diversified Order book to service Public & Private Companies in Railway and Infrastructure Sectors



Healthy Order Book of ₹615 Cr



Expand to Global sale via organic and inorganic growth



Acquisition will be helpful for the company to achieve Maximum operational efficiency



New Acquisition in Pipeline

PRODUCT PORTFOLIO



01

Cold Rolled Formed (CRF) Products

Cold rolled formed items for Wagons and Coaches

Cold rolled formed items for Infra companies and EPC projects (Sheet Pile)

Products for Roadways and National Highway

02

Fabrication Products

Fabricated Items for Railway, Coaches & Wagons

03

Prototype Products

CRF Section for bogie covered fly cement wagon

Bogie open high sided with air breaks axle load wagon (Designed for efficient operation on dedicated freight corridors)

Cold Rolled Formed (CRF) sections are alternative to hot rolled metal sections

SUBSIDIARY (1/2)

NS Engineering Projects Pvt Ltd (NSEPPL)

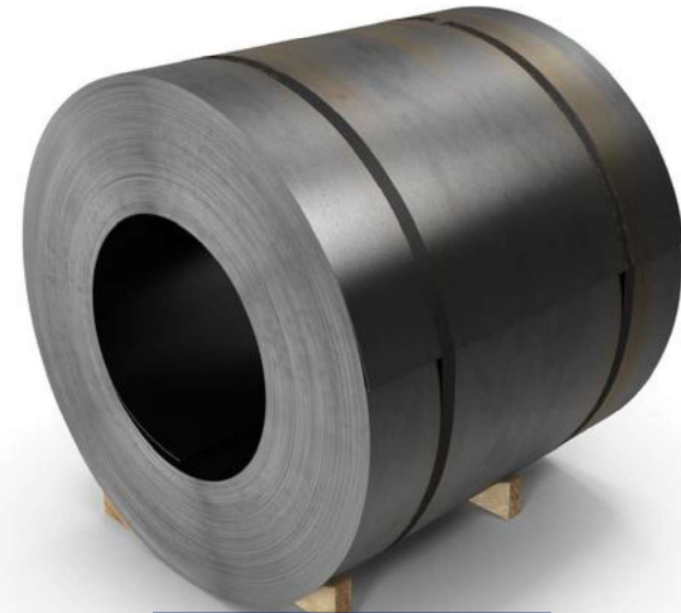
Acquisition of NSEPPL enables Cosmic CRF to significantly grow capacity and establish itself as a leading manufacturer of cold-rolled products in India and globally



80,000 MT
installed
Production
Capacity



The company anticipates capturing **15-16% of the market share** for cold-rolled form products, **projected at ~2.25 Mn MT**, over the next three years



Product Portfolio

CRF
section

Sheet
Piles

High
Mast

Octagonal
Pole

Crash
Barrier

Other Engineering
Products

SUBSIDIARY (2/2)



Cosmic Springs & Engineers Ltd (CSEL)

Acquisition of CSEL enables Cosmic CRF to significantly grow capacity and enter into the business of manufacturing springs and forged products.



10,400 MT
installed
Production
Capacity



CASNUB (Cast Steel Non-Unit Bogie) bogies utilize nested helical springs in their suspension system to provide vertical load transfer and damping. These springs are arranged in two groups, acting between the floating bolster and the side frames, to absorb impacts and reduce oscillation



Product Portfolio

Helical
Springs

Casnub
Springs

Forging
Components

COMPETITIVE ADVANTAGES

Acquisition of State-of-the-Art Galvanizing Bath Unit Boosts Topline and Gross Margins

Expanding Services from Railway to Infrastructure Industry

Cosmic with its Group Company has their own Forging, Casting, Die Casting, Cutting & Rolling Unit

~75% of Coach body building (other than interiors) deliverables are manufactured



The Leading Indian Manufacturer of Bosm and Box NHL CRF with Cutting-Edge Technology

Beyond Steel comprehensive integrated Engineering Solutions Provider

Secured Indirect Orders from Irrigation Department and Infra Giants like L&T

Capacity is interchangeable (fungible) to manufacture Sheet Piles or Wagons

OUR CLIENTELE



Government Sector



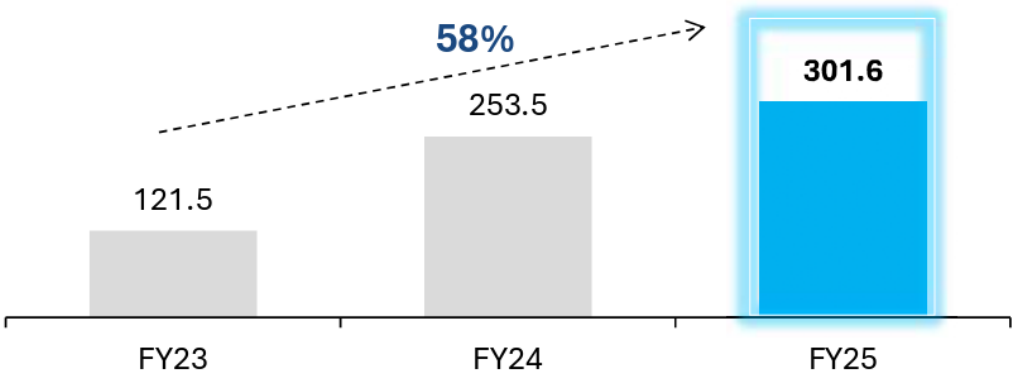
Private Sector



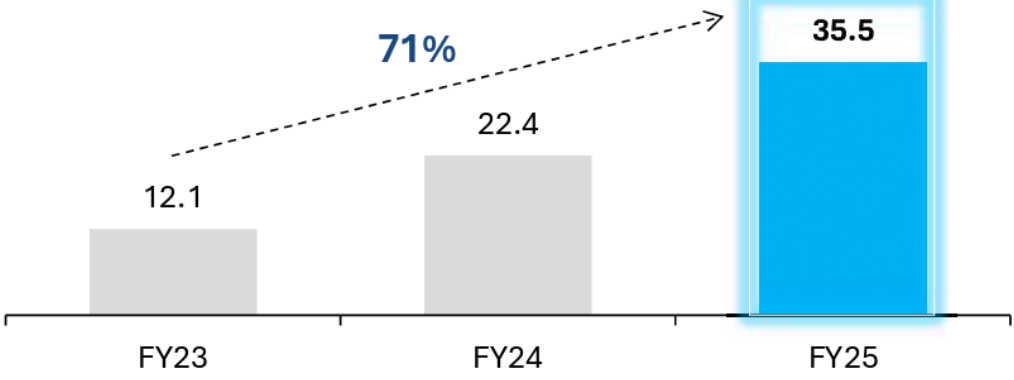
ANNUAL KEY HIGHLIGHTS



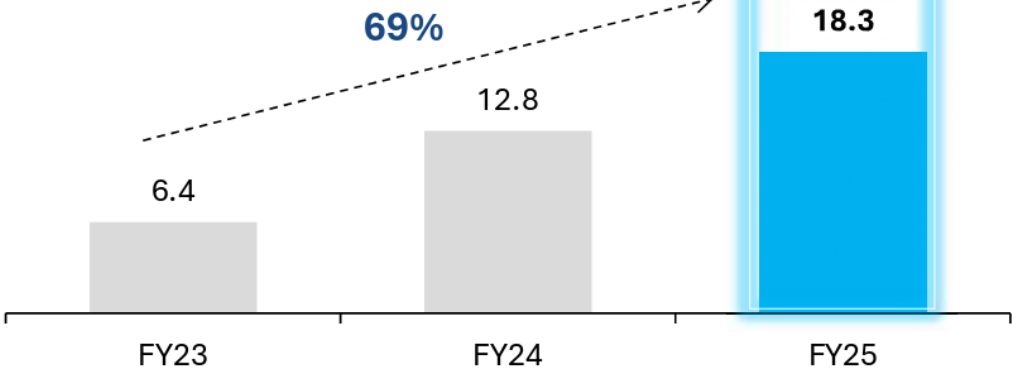
Revenue from Operations



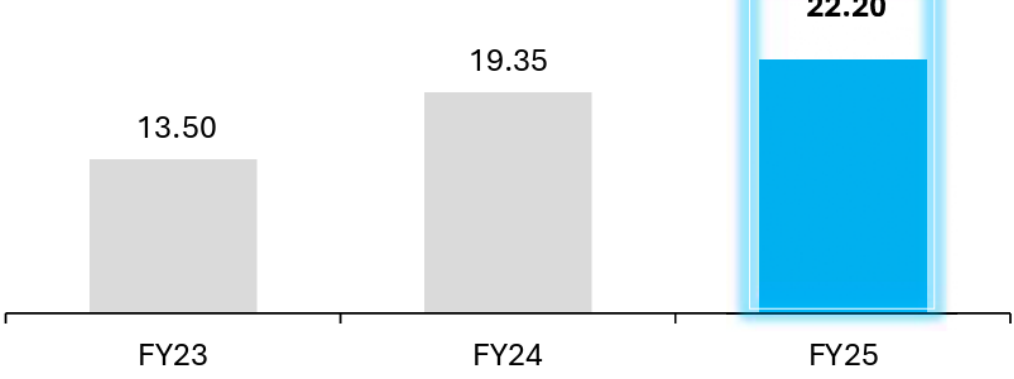
EBITDA



PAT



EPS



ANNUAL INCOME STATEMENT - (STANDALONE)



Particulars (Rs. in Cr)	FY23	FY24	FY25
Revenue From Operations	121.49	253.48	301.6
Total Expenditure	109.35	231.03	266.1
EBITDA	12.14	22.45	35.54
EBITDA Margin (%)	9.99	8.86	11.78
Other Income	0.00	0.16	0.17
Depreciation	0.86	3.57	4.36
PBIT	11.28	19.04	31.35
Interest	2.60	3.34	6.56
Profit Before Tax	8.68	15.70	24.79
Tax	2.27	2.95	6.46
Profit After Tax	6.41	12.75	18.33
PAT Margin (%)	5.28	5.03	6.08
Earnings Per Share (Rs)	13.50	19.35	22.20

REVENUE
CAGR

58%



EBITDA
CAGR

71%



PAT
CAGR

69%



ANNUAL BALANCE SHEET - (STANDALONE)



Equity & Liabilities (Rs. in Cr)	FY24	FY25	H1FY26
Share Capital	13.10	9.19	9.19
Reserves & Surplus	196.95	366.13	381.45
Money Received against Share Warrants	-	12.71	12.71
Total Equity	210.05	388.02	403.35
Financial Liabilities			
Long Term Borrowings	10.22	9.19	11.45
Lease Liabilities	-	0.73	3.64
Deferred Tax Liability	-	10.08	10.59
Non-Current Liabilities	10.22	20.00	25.68
Financial Liabilities			
Short Term Borrowings	4.22	67.24	44.37
Lease Liabilities	-	0.22	0.49
Trade Payables	27.22	29.40	36.23
Other Current Liabilities	0.63	1.08	4.72
Short Term Provisions	1.69	0.10	0.10
Current Tax Liabilities	-	1.34	5.05
Current Liabilities	33.77	99.38	90.96
Total Equity & Liabilities	254.03	507.40	519.99

Assets (Rs. in Cr)	FY24	FY25	H1FY26
Fixed Asset	82.79	104.80	105.52
Intangible Asset	0.01	0.01	0.01
Work-In-Progress	22.19	0.00	23.26
Right-of-Use Assets		0.81	4.01
Non – Current Investments		20.39	26.05
Deferred Tax Assets	0.55		
Long Term Loans & Advances	4.23		
Other Non-Current Asset	1.99	17.55	14.39
Non - Current Assets	111.76	143.55	173.23
Inventories	36.64	65.49	53.08
Financial Assets			
Trade Receivables	33.73	77.57	82.34
Cash & Cash Equivalents	64.56	175.18	117.72
Short Term Loans & Advances	7.15	0.92	1.50
Other Current Assets	0.19	44.69	92.13
Current Assets	142.27	363.85	346.76
Total Assets	254.03	507.40	519.99

ANNUAL BALANCE SHEET - (CONSOLIDATED)



Equity & Liabilities (Rs. in Cr)	FY24	FY25	H1FY26
Share Capital	13.10	9.19	9.19
Reserves & Surplus	196.95	379.72	399.78
Money Received against Share Warrants	-	12.71	12.71
Minority Interest	-	9.38	15.82
Total Equity	210.05	411.00	437.49
Financial Liabilities			
Long Term Borrowings	10.22	9.24	42.07
Lease Liabilities		0.73	9.91
Deferred Tax Liability	-	2.21	3.51
Non-Current Liabilities	10.22	12.18	55.49
Financial Liabilities			
Short Term Borrowings	4.22	67.24	61.89
Lease Liabilities		0.22	0.90
Trade Payables	27.22	59.77	89.86
Other Current Liabilities	0.63	2.45	9.89
Short Term Provisions	1.69	0.10	0.11
Current Tax Liabilities		1.37	5.26
Current Liabilities	33.77	131.13	167.91
Total Equity & Liabilities	254.03	554.31	660.88

Assets (Rs. in Cr)	FY24	FY25	H1FY26
Fixed Asset	82.79	129.69	187.73
Intangible Asset	0.01	0.02	0.02
Work-In-Progress	22.19	20.15	33.82
Right-of-Use Assets		0.81	10.70
Deferred Tax Assets	0.55		
Long Term Loans & Advances	4.23		
Other Non-Current Asset	1.99	13.74	9.81
Non - Current Assets	111.76	164.42	242.08
Inventories	36.64	75.99	89.09
Financial Assets			
Trade Receivables	33.73	103.72	126.66
Cash & Cash Equivalents	64.56	176.23	120.36
Short Term Loans & Advances	7.15	0.92	1.50
Other Current Assets	0.19	33.03	81.20
Current Assets	142.27	389.89	418.80
Total Assets	254.03	554.31	660.88

05

INDUSTRY OVERVIEW

MARKET SIZE & OPPORTUNITY



102,000

Wagons as per recent
Rolling Stock Programme



100

Amrit Bharat Trains
to be launched



200

New Vande Bharat trains
to be launched



12% to 16%

Growth expected to be achieved through
Infrastructure Spending



7,500

LHB Coaches as per
Budget FY25



₹74,000 cr

Estimated Investment for Railway
Infrastructure development till FY30

INDIAN RAILWAY SECTOR



₹2.62 Lakh cr

Capital outlay been allocated to the ministry of Railways In Budget 2025-26

40,000

Conventional rail bogies to upgrade to meet the 'Vande Bharat' standards in 2024-2025

₹50 lakh cr

Estimated investment for Railway Infrastructure development between 2018-2030

100% FDI

Allowed by the Government in the Railway sector.

1,591 MT

Original Freight Loading in FY24

₹19,518 cr

Budgeted expenditure for Metro projects across India

500

New Vande Bharat trains as per recent Rolling Stock Programme

35

Hydrogen Fuel base trains as per recent Rolling Stock Programme

1,456 km

Anti-collision system (Kavach) implementation

₹1,78,012 cr

Investment towards Rail Safety

5,500 km

New Tracks laid FY24

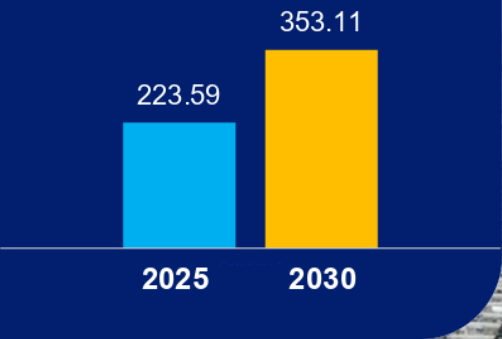


INDIAN INFRASTRUCTURE SECTOR



Under Budget 2024-25, capital investment outlay for infrastructure has been increased to ₹11.21 lakh crore (US\$ 128.64 billion), which would be 3.1 % of GDP

India Infrastructure Sector Market
Market Size in USD Billion
CAGR **9.57%**



Study Period	2020-2030
Base Year For Estimation	2025
Market Size (2025)	USD 223.59 Billion
Market Size (2030)	USD 353.11 Billion
CARG (2024-20.29)	9.57%
Markt Concentration	Low

MAJOR PLAYERS





THANK YOU

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